## DELL TECHNOLOGIES INC.

## Condensed Consolidated Statements of Income (Loss) and Related Financial Highlights

## (in millions, except per share amounts and percentages; unaudited)

|  | Three Months Ended |  |  |  | Change | Six Months Ended |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 4, 2017 |  | July 29, 2016 |  |  |  | 4,2017 |  | ,2016 |  |
| Net revenue: |  |  |  |  |  |  |  |  |  |  |
| Products | \$ | 14,355 | \$ | 10,961 | 31 \% | \$ | 27,323 | \$ | 21,144 | 29 \% |
| Services |  | 4,944 |  | 2,119 | 133 \% |  | 9,792 |  | 4,177 | $134 \%$ |
| Total net revenue |  | 19,299 |  | 13,080 | 48 \% |  | 37,115 |  | 25,321 | 47 \% |
| Cost of net revenue: |  |  |  |  |  |  |  |  |  |  |
| Products |  | 12,378 |  | 9,495 | 30 \% |  | 23,837 |  | 18,294 | $30 \%$ |
| Services |  | 2,112 |  | 1,249 | 69 \% |  | 4,167 |  | 2,498 | 67 \% |
| Total cost of net revenue |  | 14,490 |  | 10,744 | $35 \%$ |  | 28,004 |  | 20,792 | 35 \% |
| Gross margin |  | 4,809 |  | 2,336 | 106 \% |  | 9,111 |  | 4,529 | $101 \%$ |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Selling, general, and administrative |  | 4,695 |  | 2,023 | 132 \% |  | 9,364 |  | 4,091 | 129 \% |
| Research and development |  | 1,093 |  | 246 | 344 \% |  | 2,226 |  | 510 | $336 \%$ |
| Total operating expenses |  | 5,788 |  | 2,269 | 155 \% |  | 11,590 |  | 4,601 | 152 \% |
| Operating income (loss) |  | (979) |  | 67 | NM |  | $(2,479)$ |  | (72) | NM |
| Interest and other, net |  | (545) |  | (349) | (56)\% |  | $(1,118)$ |  | (568) | (97)\% |
| Loss from continuing operations before income taxes |  | $(1,524)$ |  | (282) | (440)\% |  | $(3,597)$ |  | (640) | (462)\% |
| Income tax provision (benefit) |  | (546) |  | (20) | NM |  | $(1,236)$ |  | 46 | NM |
| Net loss from continuing operations |  | (978) |  | (262) | (273)\% |  | $(2,361)$ |  | (686) | (244)\% |
| Income from discontinued operations, net of income taxes |  | - |  | 834 | NA |  | - |  | 1,313 | NA |
| Net income (loss) |  | (978) |  | 572 | (271)\% |  | $(2,361)$ |  | 627 | (477)\% |
| Less: Net loss attributable to non-controlling interests |  | (32) |  | (1) | NM |  | (81) |  | (1) | NM |
| Net income (loss) attributable to Dell Technologies Inc. | \$ | (946) | \$ | 573 | (265)\% | \$ | $(2,280)$ | \$ | 628 | (463)\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Earnings (loss) per share attributable to Dell Technologies Inc. - basic: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations - Class V Common Stock - basic | \$ | 0.83 | \$ | - |  | \$ | 1.40 | \$ | - |  |
| Continuing operations - DHI Group - basic | \$ | (1.97) | \$ | (0.64) |  | \$ | (4.53) | \$ | (1.69) |  |
| Discontinued operations - DHI Group - basic | \$ | - | \$ | 2.06 |  | \$ | - | \$ | 3.24 |  |
| Earnings (loss) per share attributable to Dell Technologies Inc. - diluted: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations - Class V Common Stock - diluted | \$ | 0.82 | \$ | - |  | \$ | 1.38 | \$ | - |  |
| Continuing operations - DHI Group - diluted | \$ | (1.97) | \$ | (0.64) |  | \$ | (4.54) | \$ | (1.69) |  |
| Discontinued operations - DHI Group - diluted | \$ | - | \$ | 2.06 |  | \$ | - | \$ | 3.24 |  |
| Weighted-average shares outstanding: |  |  |  |  |  |  |  |  |  |  |
| Basic - Class V Common Stock |  | 203 |  | - |  |  | 205 |  | - |  |
| Diluted - Class V Common Stock |  | 203 |  | - |  |  | 205 |  | - |  |
| Basic - DHI Group |  | 566 |  | 405 |  |  | 566 |  | 405 |  |
| Diluted - DHI Group |  | 566 |  | 405 |  |  | 566 |  | 405 |  |
| Percentage of Total Net Revenue: |  |  |  |  |  |  |  |  |  |  |
| Gross margin |  | 25 \% |  | 18 \% |  |  | 25 \% |  | 18 \% |  |
| Selling, general, and administrative |  | 24 \% |  | 15 \% |  |  | 25 \% |  | 16 \% |  |
| Research and development |  | 6 \% |  | 2 \% |  |  | 6 \% |  | $2 \%$ |  |
| Operating expenses |  | $30 \%$ |  | 17 \% |  |  | 31 \% |  | 18 \% |  |
| Operating income (loss) |  | (5)\% |  | 1 \% |  |  | (7)\% |  | (0)\% |  |
| Loss from continuing operations before income taxes |  | (8)\% |  | (2)\% |  |  | (10)\% |  | (3)\% |  |
| Net loss from continuing operations |  | (5)\% |  | (2)\% |  |  | (6)\% |  | (3)\% |  |
| Income tax rate |  | 36 \% |  | 7 \% |  |  | 34 \% |  | (7)\% |  |

## DELL TECHNOLOGIES INC.

## Condensed Consolidated Statements of Financial Position <br> (in millions; unaudited)



## LIABILITIES, REDEEMABLE SHARES, AND STOCKHOLDERS' EQUITY

Current liabilities:

| Short-term debt | \$ | 7,686 | \$ | 6,329 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable |  | 16,916 |  | 14,422 |
| Accrued and other |  | 6,798 |  | 7,119 |
| Short-term deferred revenue |  | 10,726 |  | 10,265 |
| Total current liabilities |  | 42,126 |  | 38,135 |
| Long-term debt |  | 41,374 |  | 43,061 |
| Long-term deferred revenue |  | 8,878 |  | 8,431 |
| Other non-current liabilities |  | 7,847 |  | 9,339 |
| Total liabilities |  | 100,225 |  | 98,966 |
| Redeemable shares |  | 333 |  | 231 |
| Stockholders' equity: |  |  |  |  |
| Total Dell Technologies Inc. stockholders' equity |  | 10,947 |  | 13,243 |
| Non-controlling interests |  | 5,989 |  | 5,766 |
| Total stockholders' equity |  | 16,936 |  | 19,009 |
| Total liabilities, redeemable shares, and stockholders' equity | \$ | 117,494 | \$ | 118,206 |

DELL TECHNOLOGIES INC.

## Condensed Consolidated Statements of Cash Flows

## (in millions; unaudited)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 4, 2017 |  | July 29, 2016 |  | August 4, 2017 |  | July 29, 2016 |  |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | (978) | \$ | 572 | \$ | $(2,361)$ | \$ | 627 |
| Adjustments to reconcile net loss to net cash provided by operating activities |  | 2,794 |  | 1,306 |  | 4,417 |  | 1,188 |
| Change in cash from operating activities |  | 1,816 |  | 1,878 |  | 2,056 |  | 1,815 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |
| Investments: |  |  |  |  |  |  |  |  |
| Purchases |  | $(1,701)$ |  | (8) |  | $(2,260)$ |  | (8) |
| Maturities and sales |  | 1,085 |  | 6 |  | 2,058 |  | 18 |
| Capital expenditures |  | (316) |  | (143) |  | (561) |  | (235) |
| Proceeds from sale of facilities, land, and other assets |  | - |  | 15 |  | - |  | 19 |
| Capitalized software development costs |  | (98) |  | - |  | (187) |  | - |
| Collections on purchased financing receivables |  | 7 |  | 9 |  | 10 |  | 25 |
| Acquisition of businesses, net |  | (211) |  | - |  | (223) |  | - |
| Divestitures of businesses, net |  | 20 |  | - |  | - |  | - |
| Asset acquisitions, net |  | (86) |  | - |  | (86) |  | - |
| Asset dispositions, net |  | (41) |  | - |  | (41) |  |  |
| Other |  | - |  | (40) |  | - |  | (40) |
| Change in cash from investing activities |  | $(1,341)$ |  | (161) |  | $(1,290)$ |  | (221) |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |
| Payment of dissenting shares obligation |  | - |  | (446) |  | - |  | (446) |
| Proceeds from the issuance of common stock of subsidiaries |  | 72 |  | (2) |  | 80 |  | 100 |
| Repurchases of DHI Group Common Stock |  | - |  | (2) |  | (2) |  | (2) |
| Repurchases of Class V Common Stock |  | (54) |  | - |  | (422) |  | - |
| Issuance of common stock under employee plans |  | - |  | - |  | 1 |  | - |
| Payments for debt issuance costs |  | - |  | (13) |  | (5) |  | (15) |
| Proceeds from debt |  | 1,335 |  | 1,596 |  | 4,776 |  | 2,148 |
| Repayments of debt |  | $(2,155)$ |  | $(1,597)$ |  | $(5,309)$ |  | $(2,638)$ |
| Repurchases for tax withholdings on vesting of equity awards |  | (68) |  | (1) |  | (194) |  | (2) |
| Other |  | - |  | 3 |  | - |  | 6 |
| Change in cash from financing activities |  | (870) |  | (462) |  | $(1,075)$ |  | (849) |
| Effect of exchange rate changes on cash and cash equivalents |  | 54 |  | (21) |  | 48 |  | 52 |
| Change in cash and cash equivalents |  | (341) |  | 1,234 |  | (261) |  | 797 |
| Cash and cash equivalents at beginning of the period, including amounts held for sale |  | 9,554 |  | 6,139 |  | 9,474 |  | 6,576 |
| Cash and cash equivalents at end of the period | \$ | 9,213 | \$ | 7,373 | \$ | 9,213 | \$ | 7,373 |
| Less: Cash included in current assets held for sale |  | - |  | 147 |  | - |  | 147 |
| Cash and cash equivalents from continuing operations | \$ | 9,213 | \$ | 7,226 | \$ | 9,213 | \$ | 7,226 |

## DELL TECHNOLOGIES INC.

## Segment Information

## (in millions, except percentages; unaudited)

| Client Solutions Group (CSG): |
| :--- |
| Net Revenue: |
| Commercial |
| Consumer |
| Total CSG net revenue |
|  |
| Operating Income: |
| CSG operating income |
| \% of CSG net revenue |
| \% of total segment operating income |

## Infrastructure Solutions Group (ISG):

Net Revenue:
Servers and networking
Storage
Total ISG net revenue

Operating Income:
ISG operating income
\% of ISG net revenue
\% of total segment operating income

VMware:
Net Revenue:
Total VMware net revenue

Operating Income:
VMware operating income
$\%$ of VMware net revenue
$\%$ of total segment operating income

## Reconciliation to consolidated net revenue:

Reportable segment net revenue
Other businesses (a)
Unallocated transactions (b)
Impact of purchase accounting (c)
Total net revenue

## Reconciliation to consolidated operating income (loss):

Reportable segment operating income

Other businesses (a)
Unallocated transactions (b)
Impact of purchase accounting (c)
Amortization of intangibles
Transaction-related expenses (d)
Other corporate expenses (e)
Total operating income (loss)

| Three Months Ended |  |  |  | Change | Six Months Ended |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | July 29, 2016 |  |  | August 4, 2017 |  | July 29, 2016 |  |  |
| \$ | 7,196 | \$ | 6,798 | 6 \% | \$ | 13,546 | \$ | 12,943 | 5 \% |
|  | 2,655 |  | 2,422 | 10 \% |  | 5,361 |  | 4,848 | 11 \% |
| \$ | 9,851 | \$ | 9,220 | 7 \% | \$ | 18,907 | \$ | 17,791 | 6 \% |
| \$ | 566 | \$ | 484 | 17 \% | \$ | 940 | \$ | 869 | 8 \% |
|  | $6 \%$ |  | $5 \%$ |  |  | $5 \%$ |  | $5 \%$ |  |
|  | $36 \%$ |  | 62 \% |  |  | $34 \%$ |  | 64 \% |  |


| \$ | 3,740 | \$ | 3,237 | 16 \% | \$ | 6,971 | \$ | 6,312 | 10 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3,666 |  | 542 | 576 \% |  | 7,351 |  | 1,080 | 581 \% |
| \$ | 7,406 | \$ | 3,779 | 96 \% | \$ | 14,322 | \$ | 7,392 | $94 \%$ |
| \$ | 430 | \$ | 300 | 43 \% | \$ | 753 | \$ | 492 | 53 \% |
|  | $6 \%$ |  | $8 \%$ |  |  | $5 \%$ |  | $7 \%$ |  |
|  | $28 \%$ |  | $38 \%$ |  |  | 27 \% |  | $36 \%$ |  |


| $\$$ | 1,907 |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


| NA | \$ | 3,643 | \$ | - |
| :---: | :---: | :---: | :---: | :---: |
| NA | \$ | 1,047 | \$ | - |
|  |  | $29 \%$ |  | $N A$ |
|  |  | $38 \%$ |  | $N A$ |


| $\$$ | 19,164 | $\$$ | 12,999 |
| :--- | ---: | :--- | ---: |
|  | 472 |  | 118 |
|  | $(2)$ |  | 28 |
|  | $(335)$ |  |  |
|  |  |  |  |


| $\$$ | 36,872 | $\$$ | 25,183 |
| :--- | ---: | :--- | ---: |
|  | 934 |  | 228 |
|  | $(1)$ |  | 53 |
|  |  | $(690)$ |  |
|  |  | 37,115 | $\$$ |


| $\$$ | 1,557 | $\$$ | 784 |
| :--- | ---: | :--- | ---: |
|  | 1 |  | $(11)$ |
|  | $(6)$ | $(17)$ |  |
|  | $(406)$ | $(98)$ |  |
|  | $(1,740)$ | $(491)$ |  |
|  | $(138)$ |  | $(72)$ |
|  | $(247)$ |  |  |
|  |  |  | $(28)$ |
| $\$$ |  | 67 |  |


| $\$$ | 2,740 | $\$$ | 1,361 |
| :--- | ---: | :--- | ---: |
|  | 4 |  | $(27)$ |
|  | 5 |  | $(39)$ |
|  | $(829)$ |  | $(204)$ |
|  | $(3,516)$ |  | $(982)$ |
|  | $(329)$ |  | $(129)$ |
|  | $(554)$ |  |  |
|  |  | $(52)$ |  |
|  |  |  | $(72)$ |
|  |  |  |  |

(a) Other businesses consist of RSA Information Security, SecureWorks, Pivotal, and Boomi, and do not constitute a reportable segment, either individually or collectively, as the results of the businesses are not material to the Company's overall results and the businesses do not meet the criteria for reportable segments.
(b) Unallocated transactions includes long-term incentives, certain short-term incentive compensation expenses, and other corporate items that are not allocated to Dell Technologies' reportable segments.
(c) Impact of purchase accounting includes non-cash purchase accounting adjustments that are primarily related to the EMC merger transaction.
(d) Transaction-related expenses includes acquisition, integration, and divestiture related costs.
(e) Other corporate expenses includes severance and facility action costs as well as stock-based compensation expense.

## SUPPLEMENTAL SELECTED NON-GAAP FINANCIAL MEASURES

These tables present information about the Company's non-GAAP net revenue, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating income, non-GAAP net income from continuing operations, EBITDA, and adjusted EBITDA, which are non-GAAP financial measures provided as a supplement to the results provided in accordance with generally accepted accounting principles in the United States of America ("GAAP"). A detailed discussion of Dell Technologies' reasons for including these non-GAAP financial measures, the limitations associated with these measures, the items excluded from these measures, and our reason for excluding those items are presented in "Management's Discussion and Analysis of Financial Condition and Results of Operations - Non-GAAP Financial Measures" in our periodic reports filed with the SEC. Dell Technologies encourages investors to review the non-GAAP discussion in conjunction with the presentation of non-GAAP financial measures.

# DELL TECHNOLOGIES INC. 

## Selected Non-GAAP Financial Measures <br> (in millions, except percentages; unaudited)

| Non-GAAP net revenue | \$ | 19,634 | \$ | 13,145 | 49 \% | \$ | 37,805 | \$ | 25,464 | 48 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-GAAP gross margin | \$ | 6,100 | \$ | 2,515 | 143 \% | \$ | 11,746 | \$ | 4,900 | 140 \% |
| \% of non-GAAP net revenue |  | $31 \%$ |  | $19 \%$ |  |  | $31 \%$ |  | $19 \%$ |  |
| Non-GAAP operating expenses | \$ | 4,548 | \$ | 1,759 | 159 \% | \$ | 8,997 | \$ | 3,605 | 150 \% |
| \% of non-GAAP net revenue |  | 23 \% |  | $13 \%$ |  |  | 24 \% |  | $14 \%$ |  |
| Non-GAAP operating income | \$ | 1,552 | \$ | 756 | 105 \% | \$ | 2,749 | \$ | 1,295 | 112 \% |
| \% of non-GAAP net revenue |  | $8 \%$ |  | $6 \%$ |  |  | $7 \%$ |  | $5 \%$ |  |
| Non-GAAP net income from continuing operations | \$ | 873 | \$ | 362 | 141 \% | \$ | 1,454 | \$ | 626 | 132 \% |
| $\%$ of non-GAAP net revenue |  | $4 \%$ |  | $3 \%$ |  |  | $4 \%$ |  | $2 \%$ |  |
| Adjusted EBITDA | \$ | 1,866 | \$ | 884 | 111 \% | \$ | 3,433 | \$ | 1,527 | 125 \% |
| \% of non-GAAP net revenue |  | $10 \%$ |  | 7 \% |  |  | $9 \%$ |  | $6 \%$ |  |

## DELL TECHNOLOGIES INC.

## Reconciliation of Selected Non-GAAP Financial Measures

(in millions, except percentages; unaudited)


